

Table 17 of the Superintendent's Annual Report for Virginia (As Of 3-26-2009)
 Total Instructional Positions and Instructional Positions
 Per 1,000 Students in ADM ¹
 Fiscal Year 2008

Code	School Division/Regional Program	End-of-Year ADM for Determining Positions Per 1,000 Students ²	Principals and Assistant Principals	Per 1,000 Students	Teachers	Per 1,000 Students	Teacher Substitutes	Technology Instructors ³	Per 1,000 Students	Teacher Aides	Per 1,000 Students	Guidance Counselors and Librarians	Per 1,000 Students	Guidance Counselor Substitutes	District-Wide Instructors	Per 1,000 Students	District-Wide Instructor Substitutes	Total Instructional Positions ⁴	Total Instructional Positions Per 1,000 Students ⁴
COUNTIES																			
001	Accomack	5,121.60	24.00	4.69	439.90	85.89	88.40	26.34	5.14	89.50	17.48	24.00	4.69	0.00	17.15	3.35	0.00	620.89	121.23
002	Albemarle	12,437.58	48.17	3.87	1,047.95	84.26	82.84	18.10	1.46	218.93	17.60	61.45	4.94	0.00	7.43	0.60	0.00	1,402.03	112.73
003	Alleghany	2,604.66	13.00	4.99	229.50	88.11	29.00	2.00	0.77	61.00	23.42	15.00	5.76	0.00	4.00	1.54	0.00	324.50	124.58
004	Amelia	1,856.45	6.96	3.75	136.69	73.63	15.00	0.00	0.00	38.00	20.47	3.92	2.11	0.00	6.50	3.50	0.00	192.07	103.46
005	Amherst	4,754.80	15.00	3.15	403.25	84.81	46.00	4.00	0.84	67.00	14.09	24.50	5.15	0.00	21.00	4.42	0.25	534.75	112.47
006	Appomattox	2,277.43	9.00	3.95	171.07	75.12	13.51	4.61	2.02	33.64	14.77	11.35	4.98	0.00	5.95	2.61	0.00	235.62	103.46
007	Arlington	18,635.86	66.00	3.54	1,927.40	103.42	32.94	32.49	1.74	208.14	11.17	107.89	5.79	0.00	202.17	10.85	1.00	2,544.09	136.52
008	Augusta	10,310.43	45.00	4.36	844.76	81.93	66.89	7.00	0.68	116.00	11.25	54.70	5.31	0.00	52.71	5.11	2.54	1,120.17	108.64
009	Bath	737.25	4.00	5.43	71.80	97.39	9.03	0.00	0.00	20.50	27.81	6.58	8.93	0.00	2.00	2.71	0.00	104.88	142.26
010	Bedford	10,895.97	39.79	3.65	814.56	74.76	58.93	31.00	2.85	174.00	15.97	59.12	5.43	0.00	22.00	2.02	0.00	1,140.47	104.67
011	Bland	903.81	4.00	4.43	76.25	84.37	10.50	0.00	0.00	12.00	13.28	4.00	4.43	0.00	0.00	0.00	0.00	96.25	106.49
012	Botetourt	4,941.91	19.00	3.84	374.00	75.68	22.54	0.00	0.00	95.00	19.22	27.00	5.46	0.00	7.85	1.59	0.03	522.85	105.80
013	Brunswick	2,203.37	8.50	3.86	190.45	86.44	9.00	0.00	0.00	36.00	16.34	11.00	4.99	0.00	12.00	5.45	0.00	257.95	117.07
014	Buchanan	3,467.35	15.85	4.57	307.15	88.58	55.90	12.00	3.46	69.09	19.93	22.00	6.34	0.00	4.00	1.15	0.11	430.09	124.04
015	Buckingham	2,058.62	10.00	4.86	174.68	84.85	23.00	1.55	0.75	45.00	21.86	10.75	5.22	0.00	8.00	3.89	0.70	249.98	121.43
016	Campbell	8,752.27	32.00	3.66	674.79	77.10	136.24	1.50	0.17	96.77	11.06	35.62	4.07	0.00	27.90	3.19	0.00	868.58	99.24
017	Caroline	4,135.97	13.00	3.14	295.33	71.41	13.06	2.10	0.51	95.00	22.97	18.73	4.53	0.00	4.00	0.97	0.00	428.16	103.52
018	Carroll	4,043.54	16.50	4.08	370.99	91.75	23.13	5.00	1.24	55.85	13.81	23.50	5.81	0.20	5.30	1.31	0.00	477.14	118.00
019	Charles City	853.64	6.00	7.03	92.00	107.77	9.00	1.00	1.17	20.75	24.31	5.00	5.86	0.00	9.00	10.54	0.00	133.75	156.68
020	Charlotte	2,179.28	9.00	4.13	153.10	70.25	14.00	5.70	2.62	32.80	15.05	9.00	4.13	0.00	6.00	2.75	0.20	215.60	98.93
021	Chesterfield	58,464.26	212.09	3.63	4,033.64	68.99	350.15	82.67	1.41	737.20	12.61	262.41	4.49	2.50	100.04	1.71	4.29	5,428.05	92.84
022	Clarke	2,193.95	10.00	4.56	154.08	70.23	9.93	1.03	0.47	44.93	20.48	13.33	6.08	0.00	4.42	2.01	0.15	227.79	103.83
023	Craig	732.89	2.10	2.87	57.56	78.54	3.60	0.08	0.11	15.00	20.47	4.00	5.46	0.00	0.60	0.82	0.00	79.34	108.26
024	Bulpeper	7,330.46	25.00	3.41	546.72	74.58	34.00	6.00	0.82	134.00	18.28	29.00	3.96	0.00	8.00	1.09	0.00	748.72	102.14
025	Cumberland	1,525.76	9.00	5.90	134.25	87.99	20.00	0.00	0.00	23.00	15.07	8.00	5.24	0.00	27.00	17.70	0.00	201.25	131.90
026	Dickenson	2,462.39	9.00	3.65	213.00	86.50	50.00	0.00	0.00	15.00	6.09	15.00	6.09	0.00	6.00	2.44	2.50	258.00	104.78
027	Dinwiddie	4,555.02	15.00	3.29	330.00	72.45	29.00	7.00	1.54	52.00	11.42	23.00	5.05	0.00	5.00	1.10	0.19	432.00	94.84
028	Essex	1,580.94	6.00	3.80	139.35	88.14	12.30	1.00	0.63	28.00	17.71	7.00	4.43	0.00	2.45	1.55	0.00	183.80	116.26
029	Fairfax	165,865.85	561.24	3.38	12,827.41	77.34	926.63	230.46	1.39	2,060.30	12.42	847.47	5.11	1.37	554.07	3.34	9.08	17,080.95	102.98
030	Fauquier	11,153.89	38.00	3.41	866.70	77.70	68.29	11.00	0.99	194.00	17.39	45.50	4.08	0.00	6.50	0.58	0.00	1,161.70	104.15
031	Floyd	2,038.88	7.00	3.43	157.62	77.31	14.49	2.00	0.98	54.44	26.70	11.32	5.55	0.04	3.00	1.47	0.21	235.38	115.45
032	Fluvanna	3,664.79	11.85	3.23	272.27	74.29	18.43	3.01	0.82	45.93	12.53	17.09	4.66	0.00	11.23	3.06	0.00	361.38	98.61
033	Franklin	7,459.38	33.00	4.42	557.55	74.74	55.75	6.00	0.80	152.73	20.47	37.00	4.96	0.00	36.69	4.92	0.00	822.97	110.33
034	Frederick	12,707.47	48.04	3.78	1,000.84	78.76	83.60	0.00	0.00	191.90	15.10	72.01	5.67	0.42	17.32	1.36	0.13	1,330.11	104.67
035	Giles	2,503.84	7.98	3.19	189.88	75.84	10.05	5.21	2.08	69.10	27.60	12.36	4.94	0.01	5.44	2.17	0.05	289.97	115.81
036	Gloucester	5,982.01	21.00	3.51	430.61	71.98	36.85	0.00	0.00	64.00	10.70	29.45	4.92	0.00	10.13	1.69	0.61	555.19	92.81
037	Goochland	2,341.13	7.00	2.99	204.00	87.14	12.84	0.00	0.00	45.00	19.22	12.00	5.13	0.00	4.00	1.71	0.25	272.00	116.18
038	Grayson	2,100.81	10.53	5.01	191.55	91.18	15.25	4.00	1.90	32.24	15.35	12.16	5.79	0.00	4.15	1.98	0.00	254.63	121.21
039	Greene	2,783.02	14.01	5.03	294.55	105.84	28.75	3.00	1.08	116.40	41.83	16.15	5.80	0.00	14.75	5.30	0.00	458.86	164.88

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040	Greensville	2,637.79	12.00	4.55	220.51	83.60	31.25	2.00	0.76	55.00	20.85	6.00	2.27	0.00	7.00	2.65	0.22	302.51	114.68
041	Halifax	6,011.05	21.00	3.49	550.00	91.50	58.00	12.00	2.00	182.00	30.28	19.00	3.16	0.00	13.00	2.16	17.00	797.00	132.59
042	Hanover	18,973.27	62.00	3.27	1,570.59	82.78	154.11	6.00	0.32	290.75	15.32	82.60	4.35	1.29	29.74	1.57	1.42	2,041.68	107.61
043	Henrico	48,340.13	154.00	3.19	3,312.19	68.52	189.59	2.80	0.06	598.85	12.39	211.76	4.38	0.00	152.15	3.15	0.00	4,431.75	91.68
044	Henry	7,617.99	28.00	3.68	597.58	78.44	24.89	0.00	0.00	164.50	21.59	44.00	5.78	0.00	18.00	2.36	0.00	852.08	111.85
045	Highland	283.61	2.00	7.05	36.15	127.47	13.25	0.00	0.00	11.00	38.79	2.00	7.05	0.00	0.00	0.00	0.00	51.15	180.36
046	Isle Of Wight	5,334.38	20.00	3.75	412.62	77.35	31.99	5.00	0.94	69.50	13.03	22.00	4.12	0.00	7.00	1.31	0.00	536.12	100.50
047	James City ⁵	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
048	King George	3,918.20	12.00	3.06	267.12	68.17	27.12	5.00	1.28	60.70	15.49	17.50	4.47	0.00	1.03	0.26	0.00	363.35	92.73
049	King & Queen	829.34	3.90	4.70	77.06	92.92	7.80	0.00	0.00	18.00	21.70	6.75	8.14	0.00	8.50	10.25	0.15	114.21	137.71
050	King William	2,169.92	9.00	4.15	169.58	78.15	0.85	0.00	0.00	44.75	20.62	9.00	4.15	0.00	2.50	1.15	0.00	234.83	108.22
051	Lancaster	1,358.37	5.00	3.68	119.51	87.98	9.22	1.00	0.74	20.50	15.09	8.00	5.89	0.00	2.13	1.57	0.00	156.14	114.95
052	Lee	3,680.58	16.00	4.35	328.70	89.31	47.75	0.00	0.00	55.00	14.94	24.80	6.74	0.00	12.00	3.26	1.85	436.50	118.60
053	Loudoun	54,048.05	172.00	3.18	4,510.00	83.44	425.00	133.00	2.46	968.00	17.91	263.00	4.87	0.00	54.00	1.00	0.00	6,100.00	112.86
054	Louisa	4,603.49	17.00	3.69	346.61	75.29	28.69	8.00	1.74	79.00	17.16	18.00	3.91	0.00	8.50	1.85	0.00	477.11	103.64
055	Lunenburg	1,704.87	6.00	3.52	145.50	85.34	13.99	1.00	0.59	26.00	15.25	9.60	5.63	0.00	5.00	2.93	0.00	193.10	113.26
056	Madison	1,894.81	6.00	3.17	159.50	84.18	12.00	0.00	0.00	34.00	17.94	6.00	3.17	0.00	3.00	1.58	0.00	208.50	110.04
057	Mathews	1,270.44	5.40	4.25	116.36	91.59	4.75	0.74	0.58	46.00	36.21	4.50	3.54	0.00	0.40	0.31	0.00	173.40	136.49
058	Mecklenburg	4,829.74	19.20	3.98	397.50	82.30	25.00	13.00	2.69	93.00	19.26	22.00	4.56	0.00	13.00	2.69	1.60	557.70	115.47
059	Middlesex	1,280.37	5.00	3.91	108.10	84.43	9.00	0.00	0.00	23.00	17.96	7.00	5.47	0.00	3.00	2.34	0.00	146.10	114.11
060	Montgomery	9,753.67	35.00	3.59	790.10	81.01	26.68	0.00	0.00	263.40	27.01	53.00	5.43	0.41	26.88	2.76	0.23	1,168.38	119.79
062	Nelson	2,043.32	8.50	4.16	174.87	85.58	9.50	3.25	1.59	27.00	13.21	6.00	2.94	0.15	7.00	3.43	0.40	226.62	110.91
063	New Kent	2,750.66	9.00	3.27	210.00	76.35	16.81	2.00	0.73	62.00	22.54	11.00	4.00	0.00	3.00	1.09	0.00	297.00	107.97
065	Northampton	1,898.53	9.00	4.74	182.85	96.31	17.42	5.00	2.63	50.00	26.34	12.50	6.58	0.00	9.00	4.74	0.00	268.35	141.35
066	Northumberland	1,461.66	7.00	4.79	107.50	73.55	0.00	1.00	0.68	36.00	24.63	6.00	4.10	0.00	2.00	1.37	15.50	159.50	109.12
067	Nottoway	2,354.47	9.00	3.82	178.95	76.00	15.20	0.00	0.00	37.10	15.76	11.64	4.94	0.00	15.03	6.38	1.66	251.72	106.91
068	Orange	5,133.44	16.00	3.12	384.81	74.96	24.91	11.20	2.18	63.50	12.37	22.75	4.43	0.00	19.14	3.73	0.50	517.40	100.79
069	Page	3,624.32	12.00	3.31	277.49	76.56	20.33	17.00	4.69	85.00	23.45	16.00	4.41	0.00	5.00	1.38	0.05	412.49	113.81
070	Patrick	2,625.24	9.77	3.72	200.98	76.56	15.46	11.11	4.23	58.61	22.33	11.25	4.29	0.00	13.37	5.09	0.00	305.09	116.21
071	Pittsylvania	9,152.65	39.40	4.30	752.27	82.19	46.50	9.00	0.98	146.01	15.95	51.84	5.66	0.45	15.50	1.69	0.72	1,014.02	110.79
072	Powhatan	4,371.70	11.32	2.59	345.50	79.03	45.00	4.00	0.91	89.00	20.36	19.50	4.46	0.37	10.00	2.29	0.00	479.32	109.64
073	Prince Edward	2,637.87	8.67	3.29	230.23	87.28	19.00	5.50	2.09	43.00	16.30	9.00	3.41	0.00	13.00	4.93	0.00	309.40	117.29
074	Prince George	6,171.72	20.00	3.24	427.82	69.32	41.71	14.00	2.27	59.00	9.56	27.50	4.46	0.00	7.50	1.22	0.00	555.82	90.06
075	Prince William	71,006.74	225.17	3.17	4,560.76	64.23	231.87	1.50	0.02	496.33	6.99	284.48	4.01	0.14	58.00	0.82	1.58	5,626.24	79.24
077	Pulaski	4,798.49	20.00	4.17	371.80	77.48	30.20	5.00	1.04	92.00	19.17	24.00	5.00	0.00	11.00	2.29	0.00	523.80	109.16
078	Rappahannock	941.57	4.00	4.25	87.08	92.48	9.17	0.00	0.00	19.50	20.71	5.00	5.31	0.00	0.00	0.00	0.00	115.58	122.75
079	Richmond	1,131.28	6.00	5.30	87.44	77.29	3.72	1.00	0.88	17.57	15.53	6.01	5.31	0.00	1.96	1.73	0.00	119.98	106.06
080	Roanoke	14,983.07	56.50	3.77	1,181.58	78.86	65.19	13.40	0.89	283.04	18.89	83.47	5.57	0.00	11.91	0.79	0.00	1,629.90	108.78
081	Rockbridge	2,767.55	12.00	4.34	262.60	94.89	9.50	4.50	1.63	50.30	18.17	20.28	7.33	0.00	13.00	4.70	0.00	362.68	131.05
082	Rockingham	11,198.74	46.00	4.11	918.72	82.04	106.71	14.00	1.25	167.35	14.94	53.50	4.78	0.33	26.07	2.33	0.00	1,225.64	109.44

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083	Russell	4,402.23	22.00	5.00	364.33	82.76	23.54	6.00	1.36	66.66	15.14	18.50	4.20	0.00	11.56	2.63	0.00	489.05	111.09
084	Scott	3,997.63	19.00	4.75	328.50	82.17	12.00	4.00	1.00	32.00	8.00	23.00	5.75	0.00	1.50	0.38	0.00	408.00	102.06
085	Shenandoah	6,150.63	23.00	3.74	479.50	77.96	37.35	0.00	0.00	116.00	18.86	25.00	4.06	0.00	3.00	0.49	0.40	646.50	105.11
086	Smyth	5,029.43	23.50	4.67	445.00	88.48	38.00	0.00	0.00	59.00	11.73	22.00	4.37	0.00	18.00	3.58	0.40	567.50	112.84
087	Southampton	2,859.13	10.13	3.54	215.64	75.42	21.87	2.00	0.70	42.27	14.78	17.00	5.95	0.00	9.75	3.41	0.00	296.79	103.80
088	Spotsylvania	23,657.97	66.02	2.79	1,730.23	73.14	139.77	0.00	0.00	309.47	13.08	103.93	4.39	1.60	19.00	0.80	0.50	2,228.65	94.20
089	Stafford	26,494.34	80.24	3.03	1,714.03	64.69	150.57	49.52	1.87	430.72	16.26	107.14	4.04	1.81	35.27	1.33	0.47	2,416.92	91.22
090	Surry	1,031.43	6.00	5.82	113.30	109.85	10.00	0.00	0.00	24.00	23.27	5.75	5.57	0.00	5.00	4.85	0.00	154.05	149.36
091	Sussex	1,259.43	7.00	5.56	119.06	94.53	6.00	2.00	1.59	22.87	18.16	9.00	7.15	0.00	5.00	3.97	0.00	164.93	130.96
092	Tazewell	6,828.86	26.00	3.81	505.50	74.02	47.00	7.00	1.03	79.00	11.57	17.00	2.49	0.00	14.50	2.12	0.00	649.00	95.04
093	Warren	5,320.70	20.00	3.76	402.90	75.72	36.94	6.00	1.13	111.00	20.86	23.00	4.32	0.00	3.50	0.66	0.00	566.40	106.45
094	Washington	7,498.03	26.00	3.47	602.50	80.35	55.50	7.15	0.95	50.75	6.77	34.95	4.66	0.98	30.00	4.00	0.00	751.35	100.21
095	Westmoreland	1,802.64	8.50	4.72	130.11	72.18	29.00	0.00	0.00	16.18	8.98	8.88	4.93	0.00	24.00	13.31	0.00	187.67	104.11
096	Wise	6,784.77	31.00	4.57	516.28	76.09	42.50	10.00	1.47	197.00	29.04	33.75	4.97	0.11	56.12	8.27	1.00	844.15	124.42
097	Wythe	4,329.65	17.00	3.93	337.21	77.88	29.88	4.00	0.92	70.12	16.20	26.50	6.12	0.17	12.16	2.81	0.98	466.99	107.86
098	York	12,711.40	46.00	3.62	820.18	64.52	84.11	23.55	1.85	261.90	20.60	53.35	4.20	0.00	5.36	0.42	0.00	1,210.34	95.22
CITIES																			
101	Alexandria	10,533.12	41.02	3.89	1,038.61	98.60	104.35	0.00	0.00	187.72	17.82	56.00	5.32	0.00	63.86	6.06	0.50	1,387.21	131.70
102	Bristol	2,359.62	10.00	4.24	205.01	86.88	19.00	2.00	0.85	41.96	17.78	13.50	5.72	0.00	10.00	4.24	0.64	282.47	119.71
103	Buena Vista	1,146.18	6.00	5.23	89.00	77.65	5.35	3.00	2.62	17.00	14.83	3.00	2.62	0.00	5.00	4.36	0.00	123.00	107.31
104	Charlottesville	3,852.23	19.60	5.09	368.18	95.58	41.76	0.00	0.00	88.80	23.05	27.00	7.01	0.00	35.32	9.17	3.94	538.90	139.89
106	Colonial Heights	2,875.27	9.00	3.13	250.50	87.12	29.00	0.00	0.00	63.00	21.91	14.00	4.87	0.00	5.50	1.91	0.00	342.00	118.95
107	Covington	909.58	4.75	5.22	87.25	95.92	6.25	1.25	1.37	22.50	24.74	5.25	5.77	0.00	3.00	3.30	0.00	124.00	136.33
108	Danville	6,639.50	23.00	3.46	548.64	82.63	42.48	0.00	0.00	98.11	14.78	31.68	4.77	0.00	33.41	5.03	2.66	734.84	110.68
109	Falls Church	1,934.78	10.37	5.36	184.72	95.47	16.50	3.80	1.96	61.60	31.84	14.02	7.25	0.00	2.20	1.14	0.00	276.71	143.02
110	Fredericksburg	2,572.87	12.00	4.66	249.00	96.78	25.00	6.00	2.33	69.00	26.82	14.25	5.54	0.00	12.00	4.66	1.75	362.25	140.80
111	Galax	1,346.91	6.00	4.45	102.73	76.27	6.52	3.32	2.46	20.10	14.92	6.00	4.45	0.00	5.42	4.02	0.03	143.57	106.59
112	Hampton	21,951.89	95.00	4.33	1,977.82	90.10	181.77	52.60	2.40	396.32	18.05	131.86	6.01	0.00	81.92	3.73	2.22	2,735.52	124.61
113	Harrisonburg	4,421.68	15.00	3.39	416.18	94.12	27.61	2.50	0.57	98.50	22.28	21.00	4.75	0.00	16.00	3.62	0.40	569.18	128.72
114	Hopewell	3,813.61	15.49	4.06	321.95	84.42	23.00	4.00	1.05	63.00	16.52	16.00	4.20	0.00	21.00	5.51	2.30	441.44	115.75
115	Lynchburg	8,610.18	35.00	4.06	734.00	85.25	80.84	16.00	1.86	180.00	20.91	46.00	5.34	0.00	60.00	6.97	0.14	1,071.00	124.39
116	Martinsville	2,473.21	9.00	3.64	210.37	85.06	7.59	2.00	0.81	55.00	22.24	12.91	5.22	0.00	3.00	1.21	0.00	292.28	118.18
117	Newport News	30,865.08	126.00	4.08	2,249.40	72.88	157.25	0.00	0.00	426.00	13.80	138.50	4.49	0.00	176.00	5.70	18.00	3,115.90	100.95
118	Norfolk	34,210.99	118.00	3.45	2,842.00	83.07	240.00	0.00	0.00	610.00	17.83	170.50	4.98	1.19	250.00	7.31	8.80	3,990.50	116.64
119	Norton	793.30	4.00	5.04	59.00	74.37	3.70	0.00	0.00	19.50	24.58	3.00	3.78	0.00	0.00	0.00	0.00	85.50	107.78
120	Petersburg	4,801.04	21.00	4.37	385.50	80.30	45.00	7.00	1.46	55.00	11.46	29.00	6.04	0.00	26.00	5.42	5.00	523.50	109.04
121	Portsmouth	14,976.08	62.50	4.17	1,418.73	94.73	89.59	20.29	1.35	328.43	21.93	85.16	5.69	0.00	50.92	3.40	0.61	1,966.03	131.28
122	Radford	1,541.39	5.00	3.24	123.99	80.44	8.35	0.00	0.00	13.84	8.98	8.00	5.19	0.00	6.02	3.91	0.11	156.85	101.76
123	Richmond City	23,337.65	107.00	4.58	2,027.00	86.86	141.00	20.00	0.86	303.00	12.98	121.50	5.21	0.00	201.00	8.61	8.00	2,779.50	119.10

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 Per 1,000 Students in ADM ¹
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Code	School Division/Regional Program	End-of-Year ADM for Determining Positions Per 1,000 Students ²	Principals and Assistant Principals	Per 1,000 Students	Teachers	Per 1,000 Students	Teacher Substitutes	Technology Instructors ³	Per 1,000 Students	Teacher Aides	Per 1,000 Students	Guidance Counselors and Librarians	Per 1,000 Students	Guidance Counselor Substitutes	District-Wide Instructors	Per 1,000 Students	District-Wide Instructor Substitutes	Total Instructional Positions ⁴	Total Instructional Positions Per 1,000 Students ⁴
124	Roanoke City	12,795.40	43.00	3.36	966.76	75.56	154.14	18.22	1.42	272.49	21.30	91.91	7.18	0.00	98.00	7.66	0.00	1,490.38	116.48
126	Staunton	2,590.80	9.00	3.47	238.32	91.99	42.65	3.00	1.16	58.50	22.58	16.00	6.18	0.00	37.00	14.28	0.46	361.82	139.66
127	Suffolk	13,720.38	47.50	3.46	975.50	71.10	62.64	47.50	3.46	302.00	22.01	65.00	4.74	0.00	32.69	2.38	2.12	1,470.19	107.15
128	Virginia Beach	70,929.64	239.00	3.37	5,253.44	74.07	352.91	0.00	0.00	1,204.51	16.98	296.10	4.17	4.34	89.05	1.26	0.00	7,082.10	99.85
130	Waynesboro	3,042.89	13.00	4.27	246.20	80.91	17.58	3.10	1.02	66.84	21.97	15.00	4.93	0.00	9.60	3.15	0.01	353.74	116.25
131	Williamsburg	10,338.69	32.00	3.10	786.10	76.03	58.40	26.00	2.51	190.73	18.45	44.50	4.30	0.70	45.00	4.35	4.30	1,124.33	108.75
132	Winchester	3,638.42	14.00	3.85	328.16	90.19	33.80	4.06	1.12	83.73	23.01	18.49	5.08	0.05	7.50	2.06	0.22	455.94	125.31
134	Fairfax City ⁵	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
135	Franklin	1,319.52	8.00	6.06	114.53	86.80	7.90	0.00	0.00	22.00	16.67	6.50	4.93	0.00	8.26	6.26	0.36	159.29	120.72
136	Chesapeake	39,564.08	149.00	3.77	2,828.69	71.50	311.00	40.00	1.01	662.00	16.73	174.35	4.41	3.87	101.53	2.57	1.83	3,955.57	99.98
137	Lexington	482.63	2.00	4.14	40.20	83.29	3.80	1.00	2.07	5.00	10.36	4.00	8.29	0.00	0.50	1.04	0.00	52.70	109.19
138	Emporia ⁵	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
139	Salem	3,938.99	15.00	3.81	290.70	73.80	16.35	2.00	0.51	71.86	18.24	19.00	4.82	0.00	3.50	0.89	0.00	402.06	102.07
140	Bedford City ⁵	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
142	Poquoson	2,462.57	10.01	4.06	169.55	68.85	11.26	5.00	2.03	35.00	14.21	10.34	4.20	0.00	2.50	1.02	0.00	232.40	94.37
143	Manassas	6,198.29	21.00	3.39	497.32	80.24	61.40	1.00	0.16	63.15	10.19	28.66	4.62	0.00	12.88	2.08	0.02	624.01	100.67
144	Manassas Park	2,383.89	9.00	3.78	173.70	72.86	12.00	9.10	3.82	12.00	5.03	12.50	5.24	0.00	9.00	3.78	0.15	225.30	94.51
	TOWNS	0.00																	
202	Colonial Beach	578.36	2.50	4.32	53.00	91.64	8.00	1.50	2.59	21.50	37.17	2.90	5.01	0.00	1.50	2.59	0.00	82.90	143.34
207	West Point	799.43	4.00	5.00	85.00	106.33	3.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	1.25	0.00	90.00	112.58
	SCHOOL DIVISION SUBTOTAL	1,213,120.08	4,396.57	3.62	94,336.75	77.76	7,630.72	1,255.31	1.03	18,824.03	15.52	5,829.72	4.81	22.50	3,634.86	3.00	133.49	128,277.24	105.74
	GOVERNOR'S SCHOOLS																		
260	Central Virginia	0.00	0.50	N/A	5.50	N/A	0.17	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	6.00	N/A
261	Southwest Virginia	0.00	1.00	N/A	11.00	N/A	0.70	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	12.00	N/A
262	Governor's School for the Arts	0.00	0.00	N/A	22.50	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	22.50	N/A
263	Roanoke Valley	0.00	1.00	N/A	13.50	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	14.50	N/A
264	New Horizons	0.00	0.00	N/A	7.25	N/A	0.35	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.25	N/A
265	Shenandoah Valley	0.00	1.00	N/A	11.00	N/A	1.80	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	12.00	N/A
266	Global Economics and Technology	0.00	0.00	N/A	12.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	12.00	N/A
267	Appomattox Regional	0.00	0.00	N/A	33.00	N/A	1.80	2.00	N/A	1.00	N/A	2.60	N/A	0.00	0.00	N/A	0.00	38.60	N/A
268	A. Linwood Holton	0.00	0.00	N/A	5.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	5.00	N/A
269	Chesapeake	0.00	0.00	N/A	12.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	12.00	N/A
270	Commonwealth	0.00	0.00	N/A	26.24	N/A	0.09	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	26.24	N/A
271	Maggie L. Walker	0.00	3.00	N/A	51.00	N/A	5.00	0.00	N/A	0.00	N/A	4.00	N/A	0.00	0.00	N/A	0.00	58.00	N/A
272	Thomas Jefferson High School	0.00	4.00	N/A	119.27	N/A	5.80	2.15	N/A	4.00	N/A	11.00	N/A	0.00	0.00	N/A	0.00	140.42	N/A
273	Blue Ridge	0.00	0.00	N/A	2.06	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	2.06	N/A

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274	Jackson River	0.00	0.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	1.00	N/A
275	Massanutten Regional Governor's School	0.00	0.00	N/A	4.50	N/A	0.65	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	5.50	N/A
276	Piedmont	0.00	0.00	N/A	9.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	9.00	N/A
277	Mountain Vista	0.00	1.00	N/A	7.50	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	8.50	N/A
REGIONAL SPECIAL EDUCATION PROGRAMS																			
280	Coop Center For Exceptional Children	0.00	0.00	N/A	14.00	N/A	0.00	0.00	N/A	10.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	24.00	N/A
281	Middle Peninsula Regional Special Education Center	0.00	0.00	N/A	6.00	N/A	0.74	0.00	N/A	8.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	14.00	N/A
282	Laurel Regional Program	0.00	0.98	N/A	57.12	N/A	3.80	0.00	N/A	19.30	N/A	0.00	N/A	0.00	0.00	N/A	0.00	77.40	N/A
283	Northern Neck Regional Program	0.00	0.00	N/A	11.00	N/A	1.02	0.00	N/A	18.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	29.00	N/A
284	Northwestern Regional Education Programs	0.00	2.02	N/A	19.75	N/A	1.77	0.00	N/A	15.79	N/A	2.07	N/A	0.00	11.59	N/A	0.61	51.22	N/A
285	New Horizons Regional Education Center	0.00	0.00	N/A	48.00	N/A	10.00	0.00	N/A	75.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	123.00	N/A
286	Piedmont Regional Education	0.00	5.50	N/A	84.00	N/A	0.11	0.00	N/A	85.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	174.50	N/A
287	Shenandoah Valley Regional	0.00	0.00	N/A	66.60	N/A	5.68	0.00	N/A	95.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	161.60	N/A
288	Southeastern Coop Education Program	0.00	25.00	N/A	262.00	N/A	29.00	0.00	N/A	330.00	N/A	0.00	N/A	0.00	25.50	N/A	0.00	642.50	N/A
290	Northern Virginia Regional Special Education Program	0.00	1.69	N/A	217.73	N/A	9.33	0.00	N/A	229.89	N/A	0.00	N/A	0.00	0.00	N/A	0.00	449.31	N/A
292	Henry County/Martinsville Regional Program	0.00	0.00	N/A	11.10	N/A	0.00	0.00	N/A	27.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	38.10	N/A
299	Roanoke Valley Regional Special Education	0.00	0.00	N/A	22.00	N/A	0.00	0.00	N/A	77.47	N/A	0.00	N/A	0.00	1.45	N/A	0.00	100.92	N/A
REGIONAL CAREER AND EDUCATION PROGRAMS																			
301	Charlottesville-Albemarle Technical Education Center	0.00	2.00	N/A	14.00	N/A	1.70	0.50	N/A	3.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	19.50	N/A
302	Jackson River Technical Center	0.00	2.00	N/A	11.00	N/A	0.65	1.00	N/A	2.13	N/A	0.00	N/A	0.00	0.50	N/A	0.00	16.63	N/A
304	Massanutten Technical Center	0.00	3.00	N/A	25.00	N/A	7.75	0.00	N/A	1.00	N/A	0.90	N/A	0.00	19.00	N/A	0.27	48.90	N/A
306	Valley Vocational Technical Center	0.00	3.00	N/A	31.30	N/A	0.77	0.00	N/A	4.00	N/A	1.00	N/A	0.00	13.24	N/A	0.00	52.54	N/A
307	New Horizons Technical Center	0.00	3.00	N/A	29.00	N/A	2.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	6.00	N/A	0.00	38.00	N/A
308	Pruden Center for Industry and Technology	0.00	2.00	N/A	17.00	N/A	1.00	0.00	N/A	0.00	N/A	2.00	N/A	0.00	15.00	N/A	0.00	36.00	N/A
309	Rowanty Vocational Technical Center	0.00	1.00	N/A	13.00	N/A	0.35	0.00	N/A	0.75	N/A	0.00	N/A	0.00	0.00	N/A	0.00	14.75	N/A
310	Northern Neck Technical Center	0.00	1.60	N/A	13.50	N/A	1.91	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	15.10	N/A
311	Amelia-Nottoway Vocational Center	0.00	0.50	N/A	2.00	N/A	0.07	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	2.50	N/A
REGIONAL ALTERNATIVE EDUCATION PROGRAMS																			
401	Lynchburg City Secondary Alternative	0.00	0.00	N/A	7.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.00	N/A
402	Enterprise Academy	0.00	1.00	N/A	23.00	N/A	0.00	0.00	N/A	1.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	26.00	N/A
403	Tidewater Regional Alternative Education Project	0.00	2.70	N/A	22.50	N/A	0.00	1.02	N/A	11.05	N/A	0.00	N/A	0.00	0.00	N/A	0.00	37.27	N/A
404	Regional Alternative Plus Self Project	0.00	0.00	N/A	2.00	N/A	0.00	0.00	N/A	1.10	N/A	0.00	N/A	0.00	0.00	N/A	0.00	3.10	N/A
405	Transition Support Resource Center	0.00	0.00	N/A	2.00	N/A	0.00	0.00	N/A	0.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	3.00	N/A
406	Project Return	0.00	0.00	N/A	4.62	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	4.62	N/A
407	Behavior Disordered Youth Alt Education Program	0.00	0.00	N/A	7.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.00	N/A
408	Petersburg Regional Alternative	0.00	0.60	N/A	1.00	N/A	0.00	0.00	N/A	1.40	N/A	0.00	N/A	0.00	0.00	N/A	0.00	3.00	N/A
409	Pittsylvania County Regional Alternative Program	0.00	1.00	N/A	5.00	N/A	0.33	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	6.00	N/A

Table 17 of the Superintendent's Annual Report for Virginia (As Of 3-26-2009)
 Total Instructional Positions and Instructional Positions
 Per 1,000 Students in ADM ¹
 Fiscal Year 2008

Code	School Division/Regional Program	End-of-Year ADM for Determining Positions Per 1,000 Students ²	Principals and Assistant Principals	Per 1,000 Students	Teachers	Per 1,000 Students	Teacher Substitutes	Technology Instructors ³	Per 1,000 Students	Teacher Aides	Per 1,000 Students	Guidance Counselors and Librarians	Per 1,000 Students	Guidance Counselor Substitutes	District-Wide Instructors	Per 1,000 Students	District-Wide Instructor Substitutes	Total Instructional Positions ⁴	Total Instructional Positions Per 1,000 Students ⁴
410	Project Return	0.00	0.00	N/A	1.34	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	1.34	N/A
411	Crossroads Alternative	0.00	0.00	N/A	3.00	N/A	0.10	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	4.00	N/A
412	Metro Richmond Alternative Education	0.00	0.00	N/A	7.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.00	N/A
413	Stafford County Regional Alternative Education	0.00	0.00	N/A	5.00	N/A	0.84	0.00	N/A	4.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	9.00	N/A
414	Southside L.I.N.K. Project	0.00	0.00	N/A	6.41	N/A	0.00	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.41	N/A
415	King William Regional Alternative Education	0.00	1.43	N/A	4.94	N/A	0.00	0.00	N/A	1.35	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.72	N/A
416	New Dominion School	0.00	1.47	N/A	11.75	N/A	2.15	0.00	N/A	5.75	N/A	0.86	N/A	0.00	0.00	N/A	0.00	19.83	N/A
417	Project Bridge	0.00	0.00	N/A	11.00	N/A	0.00	0.00	N/A	2.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	13.00	N/A
418	Wythe County Regional Alternative	0.00	0.00	N/A	1.50	N/A	0.04	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	2.50	N/A
420	On The Right Track Regional Alternative Education	0.00	0.50	N/A	2.00	N/A	0.01	0.00	N/A	0.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	3.50	N/A
421	Northern Neck Regional Alternative Education	0.00	1.00	N/A	3.00	N/A	0.05	0.00	N/A	1.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	6.00	N/A
422	Shenandoah Valley Regional Alternative Education	0.00	0.00	N/A	8.00	N/A	0.70	0.00	N/A	2.50	N/A	0.00	N/A	0.00	0.00	N/A	0.00	10.50	N/A
423	Breaking Barriers Alternative Education	0.00	0.70	N/A	1.20	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	1.90	N/A
424	Joy Ranch Regional Alternative Education	0.00	0.00	N/A	3.67	N/A	0.00	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	4.67	N/A
426	Regional Learning Academy	0.00	0.00	N/A	3.50	N/A	0.52	0.00	N/A	2.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	5.50	N/A
427	The Regional Community Alt Education Continuum	0.00	2.00	N/A	6.00	N/A	0.00	0.00	N/A	3.00	N/A	1.00	N/A	0.00	0.00	N/A	0.00	12.00	N/A
428	Project Renew	0.00	0.00	N/A	2.50	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	2.50	N/A
429	Renaissance	0.00	0.00	N/A	6.00	N/A	0.00	0.00	N/A	0.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	6.00	N/A
430	R.E.Cook Regional Alternative	0.00	0.50	N/A	5.50	N/A	0.00	0.00	N/A	1.00	N/A	0.00	N/A	0.00	0.00	N/A	0.00	7.00	N/A
STATE TOTAL (divisions and regional programs)		1,213,120.08	4,474.26		95,832.60		7,729.47	1,261.98		19,872.51		5,859.15		22.50	3,727.14		134.37	131,027.64	

¹ Positions paid from local, state, and federal funds.

² The Average Daily Membership (ADM) calculated at the end of the school year of pupils served in the school division. ADM is not reported separately for Governor's Schools, Regional Special Education Programs, Regional Career and Technical Education Programs, or Regional Alternative Education Programs.

³ The Technology Instructors positions only include instructional positions and not instructional support positions. Technology instructional support positions are shown in Table 18.

⁴ Does not include any substitute positions.

⁵ The students from these school divisions are served by another school division. James City County students are served by the Williamsburg School Division, Fairfax City students are served by the Fairfax County School Division, Emporia City students are served by the Greensville County School Division, and Bedford City students are served by the Bedford County School Division.

NOTE: Table 17 shows the total number of instructional positions and the number of instructional positions per 1,000 students in end-of-year ADM. The table contains data for principals and assistant principals, teachers, technology instructors, teacher aides, guidance counselors, librarians, and district-wide instructors based on positions reported in school divisions' Annual School Reports. District-wide positions include Summer School, Adult Education, Preschool, and other non-regular day and non-LEA instructional positions. The state totals shown above represent the sum of all school division and regional program positions, while the statewide positions per 1,000 students (in the school division subtotal) represent the number of positions for every 1,000 students using statewide ADM and positions for school divisions only.